

Contact Officer: Jenny Bryce-Chan

KIRKLEES COUNCIL

HEALTH AND WELLBEING BOARD

Thursday 25th July 2019

- Present: Councillor Viv Kendrick (Chair)
Councillor Carole Pattison
Councillor Musarrat Khan
Councillor Kath Pinnock
Councillor Mark Thompson
Dr David Kelly
Carol McKenna
Richard Parry
Helen Hunter
Karen Jackson
Jacqui Gedman
- In attendance: Martin Barkley, Chief Executive, Mid Yorkshire Hospital NHS Trust
Ian Currell, Chief Finance Officer, Greater Huddersfield & North Kirklees CCGs
Jo-Anne Sanders, Service Director, Learning and Early Support
Rob Webster, Chief Executive, SWYPFT
Diane McKerracher, Chair Locala
Alex Chaplin, Strategy and Policy Officer, Integration
Phil Longworth, Senior Manager, Integrated Support, Kirklees Council
- Apologies: Mel Meggs
Dr Steve Ollerton
Rachel Spencer-Henshall
Kathryn Giles

1 Membership of the Board/Apologies

Apologies were received from the following Board members: Dr Steve Ollerton, Mel Meggs, Rachel Spencer-Henshall and Kathryn Giles.

Jo-Anne Sanders attended as sub for Mel Meggs.

2 Interests

RESOLVED - No interests were declared.

3 Admission of the Public

RESOLVED - That all agenda items be considered in public session.

4 Deputations/Petitions

RESOLVED - No deputations or petitions received.

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5 Public Question Time

RESOLVED - No questions were asked.

6 Mid Yorkshire Hospital Trust Transforming for Excellence

Martin Barkley, Chief Executive Mid Yorkshire Hospital NHS Trust, presented the Board with an overview of some of the transformation activity that has been taking place at Mid Yorkshire Hospital over the past 12 months.

The Board was informed that the Trust had implemented the Mid Yorkshire Quality Improvement System (MYQIS) which is based on the Lean methodology adopted by Virginia Mason Health Care Institute. In recent months the Trust has embarked on a wide range of transformation aimed at improving patient experience and safety and reducing waste and inefficiency.

In summary, transformations that have been successfully implemented includes:-

- Two events with councillors from Overview and Scrutiny:
 - a) a visit to the Trust to review same day emergency visits
 - b) invited to attend a Scrutiny meeting to discuss finances across Health and Adult Social Care
- The strategic direction of the Trust is to provide excellent patient experience across, Dewsbury, Wakefield and Pontefract and the aim is to get an outstanding CQC rating over the next few years
- Autism Spectrum Disorder waiting times has reduced from 100 to 16 weeks
- A 27% reduction in super-stranded patients
- Ophthalmology – improvement in Referral to Treatment (RTT) performance of over 10% since April 2018 and overall the Trust has improved its RTT performance by 5.8% since April 2017
- End of life, fast track discharge, 85% of people now die in a place of their choice which is down from 13 days to 21 hours
- Fractured neck of femur pathway transformation improves length of stay. The Virtual Fracture Clinic reduces wasted appointments
- Significant reduction in agency spend and the workforce has grown by 400 people
- Reductions in emergency admissions due to alternative facilities
- The Trust has won several national awards and accreditations
- Mid Yorkshire Digital future – replaced over 500 PCs to support the increasing digital demand and agile working. The intention is to roll out by 2020 the Electronic Patient System which is the same system as used by Leeds

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The Board commented that a great deal of work has been undertaken and the Trust should be congratulated. The Board questioned whether any of this had been communicated to the public and in response was informed that the message being given to staff and the public is that Mid Yorkshire is an improving Trust. It was acknowledged that there needed to be promotion of the improvements that has been made.

RESOLVED - That the content of the Transforming for Excellence presentation be noted

7 **Financial Position of the Kirklees Health and Adult Social Care Economy**

Ian Currell, Chief Finance Officer attended the meeting to provide an update on the financial position of Kirklees Health and Adult Social Care and; to provide details of the actions each organisation is taking individually and collectively to address their financial position. The initial report came out of a request for an update from the Health and Adult Social Care Scrutiny Panel.

The Board was informed that each year, all organisations face cost pressures increasing at a faster rate than the growth in their income and in order to deliver their planned year end positions, organisations have had to deliver ambitious savings programmes.

The Kirklees Health and Wellbeing Plan highlights the need to operate as a health and social care system, rather than separate organisations. The Plan also recognises that the Kirklees health and care economy is financially challenged.

Although the Kirklees health and care system continues to face significant challenges, improvements can be seen in the financial position of a number of organisations. Many are still dependent on national support funding and they will therefore still be required to demonstrate year on year improvement going forward.

In summary, the Board was further advised that:-

- There has been an increase in allocation of monies to the NHS and national support funding is playing into individual organisation budgets.
- 20% of this year's Adult Social Care funding is non-recurrent and the publication of the Green Paper is awaited.
- Staffing costs continue to be a significant pressure, especially in social care where significant numbers of staff in the independent sector are paid at or close to the National Living Wage
- Because there has been an improvement in the finances collectively, Calderdale and Huddersfield Foundation Trust (CHFT) have been able to access additional capital funding.

The Board agreed that there should be further discussion at the Kirklees Health and Care Executive to give consideration to the biggest areas of risk to the system and to agree on the key issues that needed to be tackled as a priority. It was also felt

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that it was important for the Board to come up with a 'shared narrative to challenge and potentially negative perceptions.

RESOLVED - That the information presented on the Financial Position of Kirklees Health and Adult Social Care Economy be noted